

(Translation Only)



October 8, 2024

NS United Kaiun Kaisha, Ltd.

NSU Issues “NS UNITED REPORT 2024”

NSU has issued the English version of its integrated report “NS UNITED REPORT 2024”. The purpose of this report is to provide all the stakeholders with a comprehensive understanding of our group's ESG initiatives, as well as management and financial strategies towards sustainable growth. We hope this report will help you understand.

Highlights of this report include:

Part1 NS United Kaiun’s Value Creation Story

Starting with the top message, this section explains how our group will continue to transform and achieve its purpose.

Part2 NS United Kaiun’s Value Creation Strategy

This section provides an overview of the new medium-term business plan “FORWARD 2030 II”, as well as financial strategies, issues and initiatives in each business, to achieve the plan. Special features include initiatives on human rights and environmental conservation, which we particularly focus on.

Part3 NS United Kaiun’s Value Creation Foundation

By featuring each of the four strategies in the medium-term business plan that are related to our company's materiality, or by introducing specific measures, our company's ideas and approaches to overcoming challenges are presented.

This report is also available on our company website below.

[NS UNITED REPORT | IR Library | Investor Relations | NS United Kaiun Kaisha, Ltd. \(nsuship.co.jp\)](#)

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